

TBG – Europe's First Bitcoin Treasury Company

Listed on Euronext Growth Paris (ticker: ALTBG)

FY24 Annual Results, FY24-25 BTC Strategy

April 30, 2025

DISCLAIMER & RISK FACTORS

This document does not constitute an offer to sell or a solicitation to purchase securities in any jurisdiction. It may not be regarded as an offer, solicitation, or sale in any jurisdiction where such an offer, solicitation, or sale would be unlawful before registration or certification under the local regulations.

The information provided in this presentation includes forward-looking statements. Forward-looking statements involve various known and unknown risks and uncertainties, which may cause actual results to differ significantly from those expressed or implied in such statements.

The Company reminds that the risk factors related to its business are detailed in its 2024 annual financial report, available for free on the Company's website: https://www.theblockchain-group.com/investor/news-financial-information/

The realization of all or part of these risks could negatively impact the Company's operations, financial position, results, development, or outlook.

Additionally, the Company informs investors that implementing a Bitcoin Treasury Company strategy exposes it to several risks, including:

- Extreme Bitcoin Price Volatility: Bitcoin's price is subject to significant fluctuations, which could lead to a rapid and substantial depreciation of the Bitcoin held by the Company;
- Liquidity Risk: Unlike traditional assets, Bitcoin's liquidity may be affected by sudden market variations, regulatory restrictions, or exchange platform failures, making it more difficult to convert Bitcoin into fiat currency if needed;

- Regulatory and Tax Risks: The regulatory and tax framework for digital assets is evolving rapidly and varies a cross jurisdictions. Legislative changes or decisions by market authorities could negatively impact the Company's Bitcoin holdings and usage;

- Operational and Cybersecurity Risks: Holding Bitcoin requires strict security measures (secure digital wallets, private keys, cold storage protocols). Any security breach, loss of access to private keys, or cyberattack could result in a total or partial loss of the Company's Bitcoin.



IMPORTANT INFORMATION ABOUT BTC KPIs

The Blockchain Group (the "Company") uses 'BTC Yield', 'BTC Gain' and 'BTC € Gain' as Key Performance Indicators (KPIs) to monitor its Bitcoin Treasury Company strategy. These indicators illustrate the manner in which the Company finances the acquisition of bitcoin in a given period:

- 'BTC Yield' reflects the percentage change in the ratio of Total BTC Holdings to Fully Diluted Shares outstanding over a given period;
- 'BTC Gain' represents the number of BTC held by the Company at the beginning of a period multiplied by the 'BTC Yield' for such period; and
- 'BTC € Gain' represents the euro value of the 'BTC Gain' calculated by multiplying the 'BTC Gain' by the acquisition price per BTC of the last acquisition of the applicable period.

These indicators will be communicated periodically by the Company as part of its Bitcoin Treasury Company strategy, notably on a half-yearly and annual basis.

When the Company uses these KPIs, it also takes into account the various limitations of these metrics, including that they do not take into account debt and other liabilities and claims on company assets that would be senior to common equity, and that these indicators assume that all indebtedness will be refinanced or, in the case of the Company's (or its subsidiaries') convertible debt instruments, converted into shares of common stock in accordance with their respective terms.

Additionally, 'BTC Yield' is not, and should not be understood as, an operating performance measure or a financial or liquidity measure. In particular, 'BTC Yield' is not equivalent to "yield" in the traditional financial context. It is not a measure of the return on investment the Company's shareholders may have achieved historically or can achieve in the future by purchasing stock of the Company, or a measure of income generated by the Company's operations or its bitcoin holdings, return on investment on its bitcoin holdings, or any other similar financial measure of the performance of its business or assets. 'BTC Gain' and 'BTC € Gain' are not, and should not be understood as, operating performance measures or financial or liquidity measures. In particular, 'BTC Gain' are not equivalent to "gain" in the traditional financial context. They also are not measures of the return on investment the Company's shareholders may have achieved historically or can achieve in the future by purchasing stock of the Company, or measures of income generated by the Company are not measures of the return on investment the Company's shareholders may have achieved historically or can achieve in the future by purchasing stock of the Company, or measures of income the company's operations or its bitcoin holdings, return on investment on its bitcoin holdings, or any other similar financial measure of the performance of its business or assets. It should also be understood that 'BTC € Gain' does not represent a fair value gain of the Company's bitcoin holdings, and 'BTC € Gain' may be positive during periods when the Company has incurred fair value losses on its bitcoin holdings.

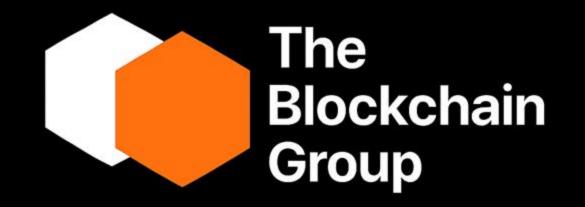
The trading price of the Company's common stock depends on numerous factors in addition to the quantity of bitcoins the Company holds and number of actual or potential shares of its stock outstanding, and as a result, the market value of the Company holds, and neither 'BTC Yield', 'BTC Gain' nor 'BTC € Gain' are 'indicative or predictive of the trading price of the Company's shares may trade at a discount or a premium relative to the market value of the bitcoin the Company holds, and neither 'BTC Yield', 'BTC Gain' nor 'BTC € Gain' are 'indicative or predictive of the trading price of the Company's securities.

As noted above, these KPIs are narrow in their purpose and are used by the Company to assist it in assessing the use of the equity capital, as it pertains to its bitcoin holdings only.

The Company's ability to achieve positive 'BTC Yield', 'BTC Gain', or 'BTC € Gain' may depend on a variety of factors, including its ability to generate profits in excess of its fixed charges and other expenses, as well as factors outside of its control, such as the price of bitcoin, and the availability of financing on favorable terms. Past performance is not indicative of future results.

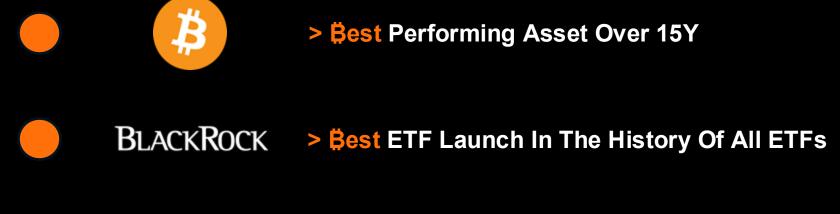
The presentation of these KPIs does not imply any intention to pay dividends on its common shares in the future. Holding the Company's common shares does not equate to direct ownership of the Bitcoin held by the Company. Investors should rely on the financial statements and other disclosures by the Company. These KPIs are only intended as supplemental metrics for those who understand their purpose and limitations, not as replacements for traditional financial analysis.





INTRODUCTION

THE LARGEST INSTITUTIONS ARE ADOPTING BITCOIN



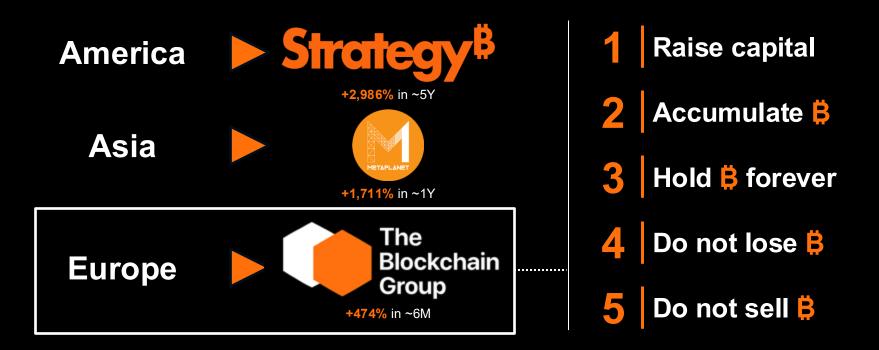


Best Strategic Reserve For The US Government

> The only thing better than Bitcoin is more Bitcoin



TBG IS EUROPE'S FIRST BITCOIN TREASURY COMPANY



> Bitcoin Treasury Companies can achieve more Bitcoin



TBG IS FOCUSED ON MAXIMIZING BITCOIN PER SHARE OVER TIME



Accumulate as much B as possible, as fast as possible, in the most accretive way possible

BTC/EUR price growth from €64.2k to €83.2k

> More Bitcoin is achieved by increasing BTC Yield for shareholders

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Note: <u>BTC Yield is a KPI</u> that reflects the percentage change in the ratio of Total BTC Holdings to Fully Diluted Shares outstanding over a given period. <u>BTC Yield is not equivalent to "yield" in the traditional financial context</u>.





2024 FINANCIAL RESULTS

THE BLOCKCHAIN GROUP'S ACTIVITIES





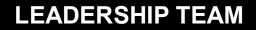




Tailor-Made Web Applications Decentralized Tech Development Data Intelligence & AI Consulting



TBG'S NEW GOVERNANCE & STRATEGIC INVESTORS

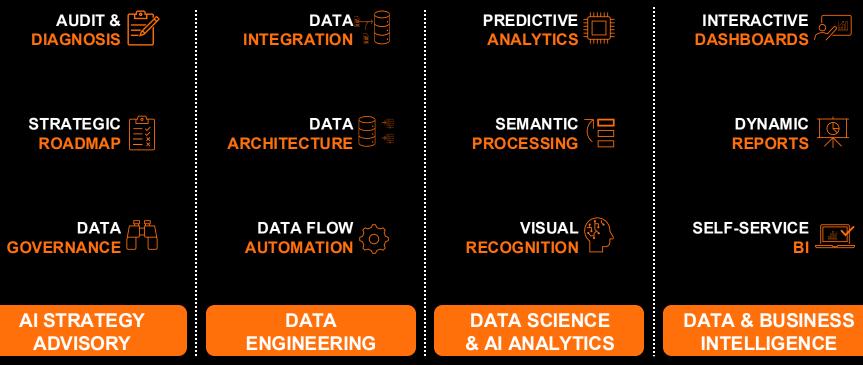


STRATEGIC INVESTORS



TRIMANE IS HARNESSING DATA & AI FOR TRANSFORMATION







IORGA IS DELIVERING TAILOR-MADE DIGITAL APPLICATIONS





FRONT & BACK END APPLICATIVE DEVELOPMENT



DECENTRALIZED TECH **TAILORED SOLUTIONS**



BLOCKCHAIN ARCHITECTURE & INFRASTRUCTURE









APPLICATIVE **MAINTENANCE SERVICES**



FULL STACK DEVELOPMENT



TBG 2024 FINANCIAL RESULTS – INCOME STATEMENT

kEUR	FY2024	FY2023	Var
Revenue	13,864	20,408*	(6,544)
Adjusted EBITDA**	910	(2,445)	3,355
Operating income	(3,024)	(7,659)	4,636
Financial result	245	(171)	415
Non-recurring income	2,027	(7,733)	9,760
Net income	1,361	(22,746)	24,107

> TBG confirms a successful return to profitability

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* For like-for-like basis with regards to FY2024, FY2023 revenue to be adjusted by €5,450k (S2M, ITAQUE & Eniblock being out of consolidated FY2024 perimeter)

The Blockchain Group

**Operating income before good will depreciation + Net operating allocations to depreciation and provisions, including Research Tax Credit (CIR)

TBG 2024 FINANCIAL RESULTS – BALANCE SHEET

kEUR	FY2024	FY2023	Var %
Non-Current Assets	20,891	20,850	0%
Current Assets	13,167	12,734	3%
Assets	34,058	33,584	1%
Equity (Group share)	12,182	7,420	64%
Non-controlling interests	-	-5	-100%
Provisions	2,864	4,187	-32%
Liabilities	19,012	21,982	-14%
Equity and liabilities	34,058	33,584	1%

> TBG is strengthening its balance sheet on a **Bitcoin standard**



TBG 2024 ANNUAL RESULTS – KEY TAKEAWAYS

FY24 still impacted by the restructuring started in Dec. 2023

Continuation plan validated in July 2024

Confirmed return to profitability since half year 2024

Launch of BTC strategy supporting TBG's recapitalization

Stronger financial structure due to BTC acquisitions





BITCOIN TREASURY COMPANY

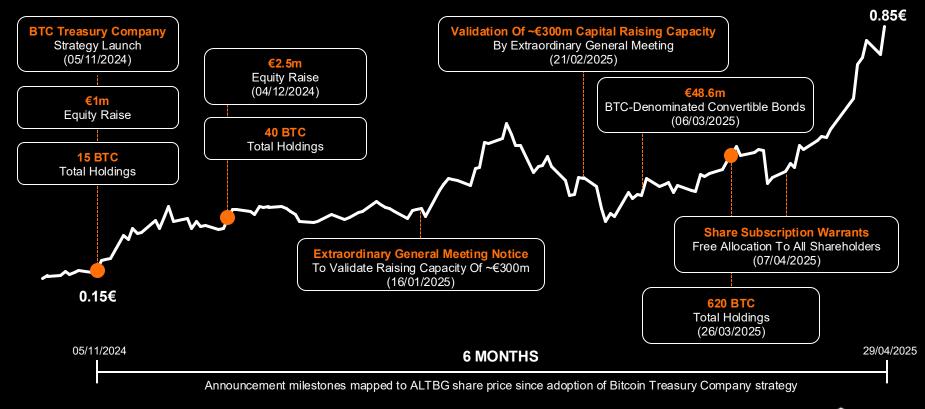
TBG IS AT A TURNING POINT OF ITS HISTORY



> TBG has adopted a **Bitcoin standard on November 5**, 2024



KEY MILESTONES SINCE BITCOIN TREASURY COMPANY STRATEGY

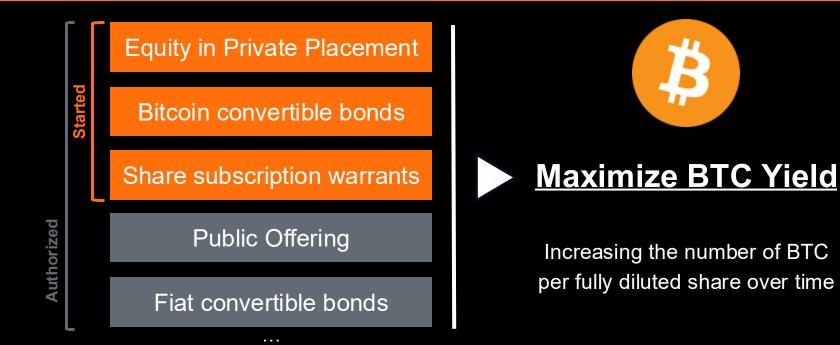








MOBILIZING FINANCIAL INSTRUMENTS TO MAXIMIZE BTC YIELD



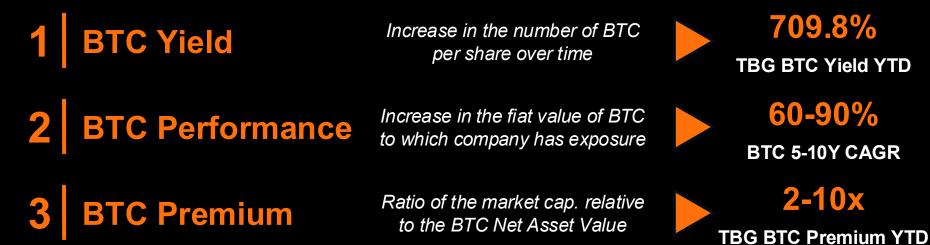
> TBG is focused on increasing BTC per fully diluted share over time



BITCOIN TREASURY COMPANIES' VALUATION RELIES ON 3 PILLARS

€2bn Asset Manager **TOBAM** mathematically demonstrated **how Bitcoin Treasury Companies can outperform BTC**

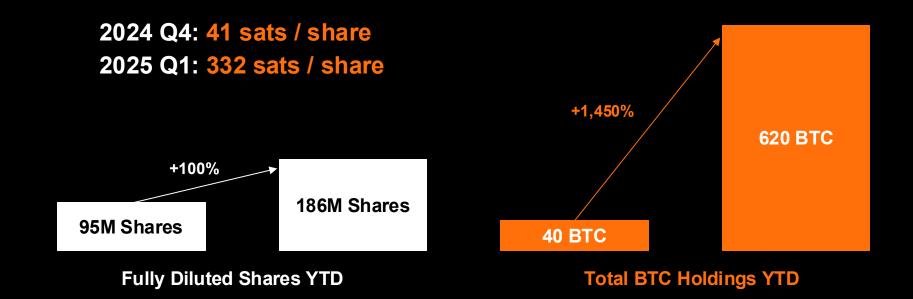




> BTC companies can outperform BTC despite unchanged premiums



THE BLOCKCHAIN GROUP IS FOCUSED ON BTC YIELD



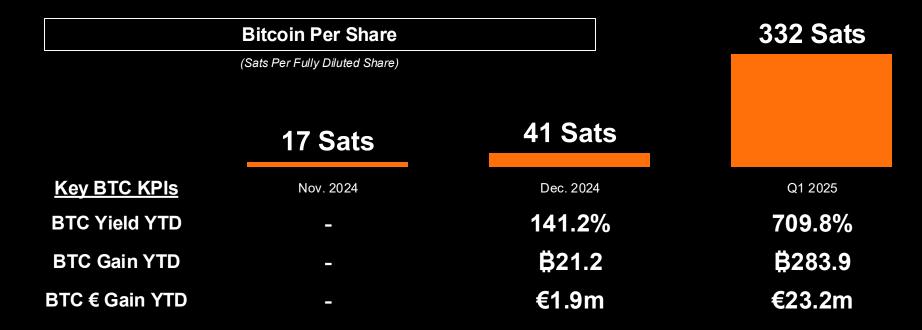
> TBG has delivered record 709% BTC Yield YTD

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Note: <u>BTC Yield is a KPI</u> that reflects the percentage change in the ratio of Total BTC Holdings to Fully Diluted Shares outstanding over a given period. <u>BTC Yield is not equivalent to "yield" in the traditional financial context</u>.



TBG HAS ADOPTED KEY BTC KPIs INVENTED BY STRATEGY



> TBG has generated €23.2m BTC € Gain YTD

Note: <u>BTC Yield (as previously defined)</u>, <u>BTC Gain, and BTC € Gain are KPIs</u>. BTC Gain represents the number of BTC held by the Company at the beginning of a period multiplied by the BTC Yield for such period. BTC € Gain represents the euro value of the BTC Gain calculated by multiplying the BTC Gain by the acquisition price per BTC of the last acquisition of the applicable period.



TBG FOLLOWS THE STEPS OF TOP BITCOIN TREASURY COMPANIES

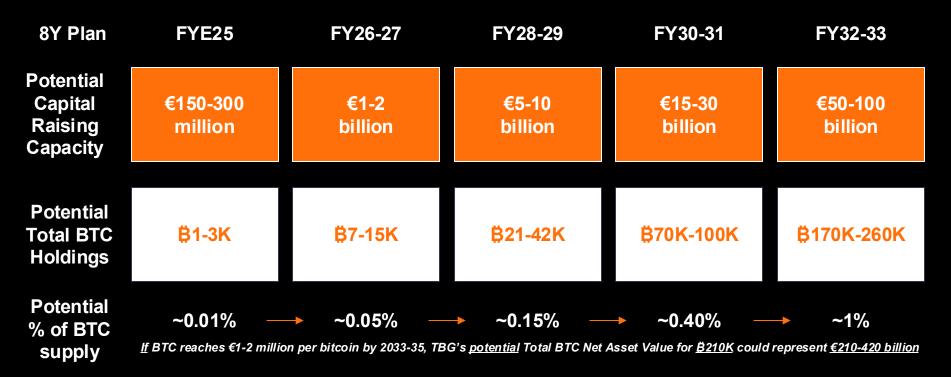
As of 29/04/2025, cumulated share price growth since adoption of Bitcoin Treasury Company strategy



> Bitcoin Treasury Companies are the fastest growing companies



TBG AMBITIONS TO ACQUIRE ~1% OF TOTAL BTC SUPPLY OVER 8Y



> TBG could become Europe's largest publicly traded corporation

Note: <u>The breakdown shown across FY2025-2033 is illustrative and may vary depending on market conditions</u>. The information provided in this presentation includes forward-looking statements. Forward-looking statements involve various known and unknown risks and uncertainties, which may cause actual results to differ significantly from those expressed or implied in such statements.



